Naval Logistics Integration

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Terms of Reference

TERMS OF REFERENCE
NAVY - MARINE CORPS LOGISTICS INTEGRATION

Introduction. The increasing importance of Navy and Marine Corps interdependency in both Naval and Joint warfighting environments and the continued need to transform Naval logistics especially under the Sea-Basing construct requires Navy/Marine Corps logistics integration. Therefore by agreement between the Naval Service's Logistics Chiefs, the Navy and Marine Corps will move beyond logistic interoperability and will seek an integration of their Service logistics processes to optimize support to daily operations and future sea-basing.

Purpose. For the Naval Services, this TOR will present specific responsibilities and tasks to initiate the catalysts in the transformation of joint logistics capabilities throughout the Department of Defense through innovative concepts, processes and logistics systems that are integrated into the operational environment. Along these lines, the purpose of this TOR is to establish a basis for Navy and Marine Corps logistics integration and a continuing dialog for issue identification and resolution.

Objective. The overall objective is to achieve a coordinated program to ensure naval logistic capabilities are utilized to their full potential in support of the Naval and Joint Forces under assignment to the Combatant Commanders. To do this, the Navy and Marine Corps agree to work closely together to coordinate/resolve specific matters of mutual concern.

Background. Emerging operational concepts, technologies, processes and organizations will transform the capability of America's Services of the 21st century to conduct distributed, multi-dimensional joint, allied and coalition warfare. Resulting naval capabilities will produce and exploit a dispersed battlespace within which sovereign and sustainable naval, air, ground and space elements form a unified force that projects offensive power and defensive capability. Naval forces will provide unique and complementary warfighting capabilities from the sea to joint force commanders to support their ability to enhance deterrence; secure swift, decisive military victory; and strengthen the peace. It is within this backdrop of unprecedented multi-dimensional joint warfare that the Navy and Marine Corps will integrate Naval logistics.

Tasking. A Naval Logistics Integration Group will be formed as an official and continuing forum to address prioritized Navy and Marine Corps issues related to improving Naval logistics with a focus on supporting sea-based operations. Tasks and schedules will be jointly approved, and modified by the Deputy Chief of Naval Operations (Fleet Readiness and Logistics) (N4) and Deputy Commandant for Installations and Logistics (DC I&L). Approved recommendations will be translated into guidance and action by the Services within their existing organizations. Specific areas of mutual concern are:

Logistics Systems, Enterprise Resource Planning (ERP), & Inventory Management
Logistic Policies, Procedures, and Doctrine
Common Logistics Support Organizations
Training and Education
Naval Distribution
Common Intermodal Naval Packaging
Naval Engineers
Science & Technology and Experimentation
Automatic Identification Technology (AIT)
Logistics Transformation Initiatives

Membership. The Naval Logistics Integration Group will be made up of senior leaders and subject matter experts from the Navy and Marine Corps who will be empowered to develop specific solutions/approaches and make recommendations to N4 and DC (I&L) on the issues discussed. It will be co-chaired by the Director, Supply, Ordnance and Logistics Operations Division (OPNAV/N41) and Director, Logistics Plans, Policies, and Strategic Mobility Division (HQMC/LP). Membership will be drawn from ASN (RD&A) DASN (Acquisition Management), ASN (RD&A) DASN (Logistics), Commander Fleet Forces Command (CFFC), Navy Virtual SYSCOM, COMMARCORLOGCOM, NWDC, MCCDC (EFDC), COMMARCORSYSCOM, the Marine Forces (G-4), and Fleets (N4).

Effective Date. This TOR is effective immediately and will be reviewed periodically to ensure constancy of purpose and proper focus. It shall remain in effect until amended by mutual written agreement between the Marine Corps and Navy.

Charles W. Moore, Jr.
Vice Admiral, U.S. Navy
Deputy Chief of Naval Operations
(N4) (Fleet Readiness & Logistics)

Richard L. Kelly
Lieutenant General, U.S. Marine Corps
Deputy Commandant for Installations & Logistics

Guidance

*"Develop a plan to **integrate USN-USMC logistics**, command and control, and intelligence organizations."*

Actions

TOR signed in July 03

- Established a basis for Navy and Marine Corps Logistics Integration.
- Formed a NLI working group - Co-chaired by RADM Thompson (OPNAV N41) and BGEN Usher (HQMC/LP)

NLI Areas of Mutual Concern

- **Logistics Systems, Enterprise Resource Planning (ERP), & Inventory Management**
- **Logistic Policies, Procedures, and Doctrine**
- **Common Logistics Support Organizations/Installations**
- **Training and Education**
- **Naval Distribution**
- **Common Intermodal Naval Packaging**
- **Naval Engineers**
- **Science & Technology (S&T) and Experimentation**
- **Automatic Identification Technology (AIT)**
- **Logistics Transformation Initiatives**

Near Term Focus
-Maximize operational support
-Identify savings

Mid and Long Term Focus
-Integrate all logistics functions
-Develop Sea Based logistics capability

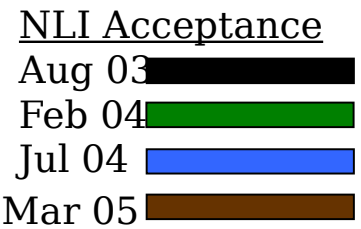
Initiatives

Seven Initial Initiatives

- CLF Support to Afloat MAGTF
- Ordnance Inventory Management
- Common Expediting cells
- Operational Logistics Support Agencies
- Automatic Identification Technology (AIT)
- USMC Advanced Traceability and Control (ATAC) policies
- Construction Material Support

FY04-05 Initiatives

- Joint Environment Material Management System (JEMMS)
- Sense & Respond Logistics
- Common Naval Packaging
- Education and Training
- Point of Entry Review
- Class V(A) Logistics Ashore
- Common Logistics Command and Control Systems (CLC2S)
- Strategic Sourcing (Related Effort)



NLI Organization

Executive Group (Flag/SES)

- OPNAV N41
- HQMC/LP
- NAVSUP
- COMARLOGCOM
- COMARCORSYSCOM
- CFFC N41
- DASN Logistics (as required)
- DLA J4

Senior Board (O-6)

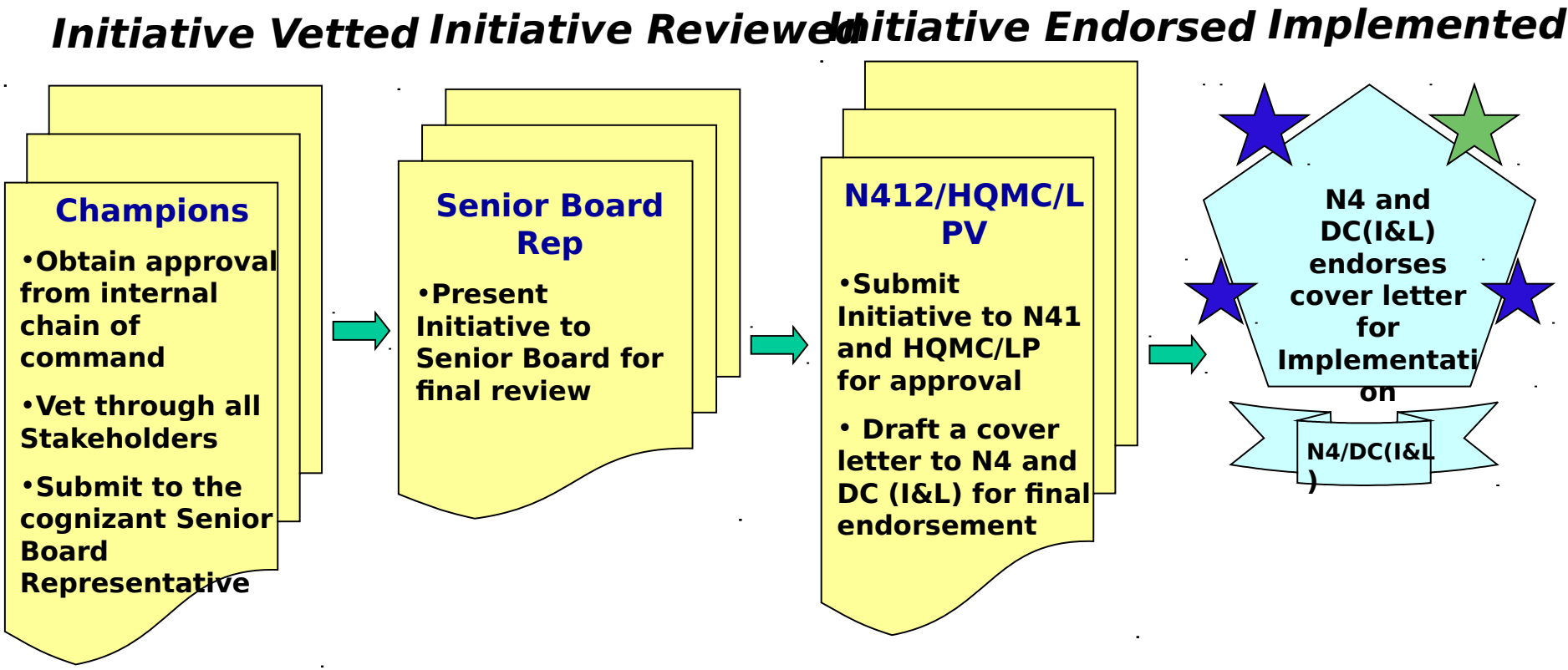
- OPNAV N412
- HQMC/LPV
- NAVSUP 42
- MARCORLOGCOM
- MARCORSYSCOM
- CFFC N413
- MARFORLANT/G-4
- MARFORPAC/G-4
- NOLSC XO
- HQMC/LF
- CNI N00B
- Deputy DASN Logistics
- DLA NAVY NAM

NLI Process

- **Blue/Green champion responsibilities:**
  - Vet issues across services and NLI senior board
  - Develop integration plan and NLI briefs…85% solution
  - Work approved course of action
- **Executive Group:**
  - Issues will be presented to NLI executive group for approval
    - Issues may require flag level guidance &mid course corrections
    - Briefed by the champions
  - Quarterly meetings
    - Review status of initiatives pilots
    - Work on new initiatives & set priorities
  - Approved issues and implementation plans forwarded to OPNAV N4 and DC, I&L for formal acceptance

Initiative Approval Process

Champions prepare one page point paper with supporting docume and submit under the following…


Initiative Vetted
Initiative Reviewed
Initiative Endorsed
Implemented
Champions
•Obtain approval from internal chain of command
•Vet through all Stakeholders
•Submit to the cognizant Senior Board Representative
Senior Board Rep
•Present Initiative to Senior Board for final review
N412/HQMC/LPV
•Submit Initiative to N41 and HQMC/LP for approval
• Draft a cover letter to N4 and DC (I&L) for final endorsement
N4 and DC(I&L) endorses cover letter for Implementation
N4/DC(I&L)

Naval Logistics Integration (NLI)

Successes

<u>Near Term Focus</u>

“Maximize operational support And identify savings”

13th MEU/ARG Successes

- Procurement mgmt *(requisition process)*
  - PMO
  - Sourcing (FISC)
- Distribution mgmt *(throughput process)*
  - Standup/utilization of MDC
  - Expeditor Placement *(Common Expediting Cells)*
  - RFID technology *(tracking-ITV)*
  - ATAC (reverse logistics)
  - CRIF *(routing-ITV)*
- Inventory mgmt *(stocking)*
  - SECREPS
  - CLF *(specific critical NSN's)*
- Pre deployment Training

Naval Logistics Integration (NLI) and Road a head

Mid and Long Term Focus

“Integrate all logistics functions, develop Sea Based logistics capability”

Integration of Enablers

Effort to “cross pollinate” enablers to “better leverage” other initiatives

- Use of AIT (Passive /Active tags) to enhance support to ESG/MEU’s afloat and Naval Forces ashore (OIF/OEF) through enhancing:
  - ATAC capabilities

- Use of Common Naval Packaging (JMIC capabilities) to enhance other NLI “distribution related”(handling/throughput) initiatives to ESG/MEU’s afloat and Naval Forces ashore (OIF/OIE):
  - Common Expediting Cells (expeditors)

- Sourcing/routing successes with USN FISC/PMO’s

MAGTF Logistics Integration (MLI)

MLI

- What**: Integrate MAGTF (aviation & ground) Logistics**
- Why:
  - Can't afford separate, non-integrated log systems
  - Enabler to EMW / **Seabasing** / DO
  - Parallel (***but not integrated***) modernization efforts
    - **LogMod (ground) - AirSpeed / MALSP II (aviation)**
    - **GCSS-MC (ground) - N-ERP (aviation)**
- How:
  - Establish as component of **Naval** Logistics Integration (NLI)
  - Conduct Logistics Chain Gap / Fit Analysis ("can, should, how")
  - Establish portfolio of initiatives
  - Synch modernization efforts

Long Term Goal…

Make Naval Logistics

…More Naval!

No matter who carries the load in any fight – soldiers, sailors, airmen or Marines – They need to be supported & supplied from the sea.” Admiral Arleigh Burke, USN

Questions